



To whom it may concern:

Re: CIMCO Refrigeration – Ice Surface Technology

The Vancouver Organizing Committee for the 2010 Olympic and Paralympic Winter Games (VANOC) is pleased to provide this letter of reference, in recognition of CIMCO's skilled and committed work in helping stage outstanding Winter Games in Vancouver.

CIMCO is well known to the Canadian Olympic Movement for their expertise in the design and construction of refrigerated sporting facilities at and since the Calgary Winter Games in 1988, and by proving once more, here in Vancouver, that its worldwide reputation for providing leading edge technologies, innovative solutions, and professional services is well-deserved.

CIMCO simultaneously and successfully managed a number of highly complex and incredibly challenging projects, delivering the systems for all new ice surfaces used for the Vancouver 2010 Olympic and Paralympic Winter Games - including the bobsleigh, luge and skeleton sliding centre, the ice hockey and figure skating venues, the curling facility, as well as the speed skating oval, the Vancouver 2010 Games' landmark venue. All projects were delivered on time and on budget.

The unprecedented success of the 2010 Games was made possible through exceptional partnerships such as this one and VANOC has been truly privileged to be able to count on the expertise and commitment of CIMCO.

CIMCO - CTC 's ability to deliver complex and large scale projects in such a challenging environment, as well as the wealth of Olympic expertise they have acquired over the years should represent invaluable assets for China, and also any future Olympic candidate cities and cities interested in developing state of the art sporting facilities.

Yours very truly,

John A. Furlong
Chief Executive Officer



DOROTHY E. BYRNE
VICE PRESIDENT & CORPORATE SECRETARY
VANOC

MISSION

To touch the soul of the nation and inspire the world by creating and delivering an extraordinary Olympic and Paralympic experience with lasting legacies.

Exalter l'âme de la nation et inspirer le monde entier grâce à l'organisation et à la tenue de jeux olympiques et paralympiques extraordinaires qui laisseront un héritage durable.

Vancouver Organizing Committee for the 2010 Olympic and Paralympic Winter Games (VANOC)
Comité d'organisation des Jeux olympiques et paralympiques d'hiver de 2010 à Vancouver (COVAN)

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